

#### **AKUMS DRUGS & PHARMACEUTICALS LIMITED**

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Ref: Akums/Exchange/2024-25/28

November 09, 2024

To, The Listing Department National Stock Exchange of India Ltd Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (E),Mumbai – 400 051 To, The Listing Department BSE Limited Rotunda Building, Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai – 400 001

Symbol: AKUMS

Scrip Code: 544222

Sub: Disclosure under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Investor Presentation

Respected Sir/Madam,

In compliance of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a copy of investor presentation which is enclosed herewith.

This is for your kind information and record.

Thanking You

For Akums Drugs and Pharmaceuticals Limited

Dharamvir Malik Company Secretary & Compliance Officer





# **Investor Presentation**

Akums

November 2024

# Safe Harbour

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#### **Managing Directors' Message**



We take pleasure in declaring the Q2 results of the company and thank all the stakeholders and shareholders for there continued support to the company.

We continue to serve over 1,500 clients annually, a testament of our wide range of product basket, robust manufacturing processes, world class quality systems, efficient supply chain and dedicated R&D efforts.

Q2 was a challenging quarter faced with continued sluggish demand, despite that the company was able to grow on QoQ basis at revenue, EBITDA and PAT levels. The comparison of this quarter vs prior year quarter is differentiated by R&D project income which was exceptionally high last quarter.

Short term volatility apart, we continue to see strong secular demand for outsourced drug development and manufacturing. This is central to our clients' ability to compete in a dynamic environment. We continue to invest in building world-class capabilities to help our clients launch new formulations and therapies, and drive their growth.

We continue to focus on increasing our plant utilizations, expanding our portfolio of innovative products, bringing efficiencies in our API business and drive the overall business growth. The company is taking concrete measures to further strengthen its market position in the Indian CDMO space as well as position itself at the global level.

- Sanjeev Jain and Sandeep Jain



Q2 FY24-25 Financial Performance Highlights

#### Key Highlights – September 2024

Adjusted EBITDA\* declined to Rs. 1,347 mn (12.9%) from Rs. 1,871 mn (15.8%) ,gross margins however, improved to 42.3% from 40.6% on YoY basis

Company became Cash surplus on a consolidated basis with surplus at 3,406 million as on September 30<sup>th</sup> 2024 Adjusted PAT\*\* increased to Rs. 667 mn (6.4%) from Rs. 612 mn (5.2%) YoY basis

Cash flow from operations for H/E Sept 2024 is Rs. 708.18 mn (Rs. 632.57 mn) while Free cash flows ended at Rs. -645.57 mn (-ve Rs. 378.49 mn) on YOY basis

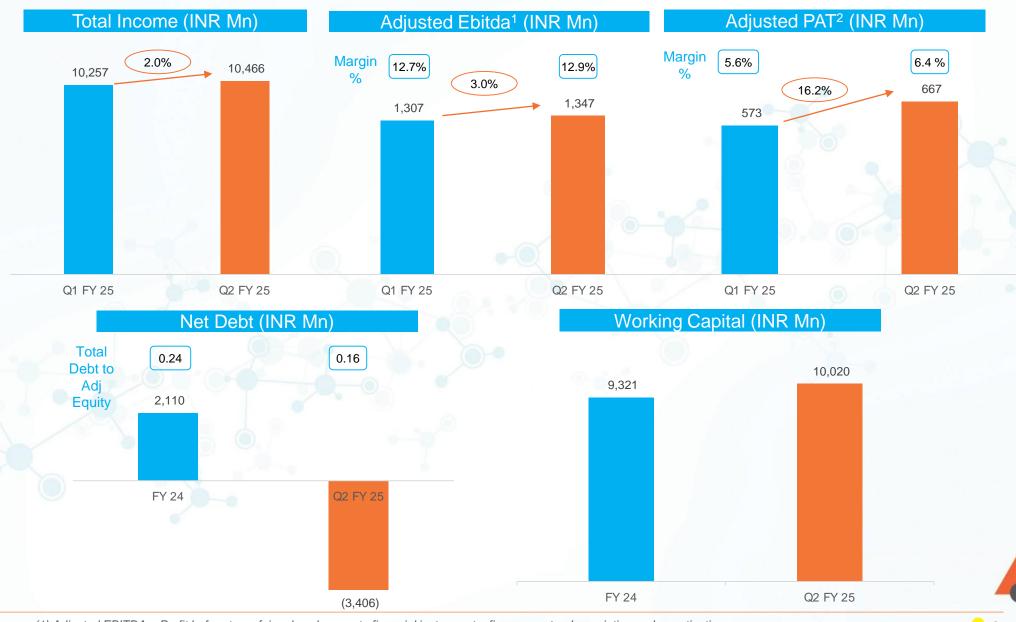
EBITDA for CDMO (constituting 77% of revenue) decreased to Rs. 1,227 mn (15.4%) from Rs. 1,882 mn (20.0%) on YoY basis

\*Adjusted EBITDA has been calculated as the sum of restated profit/ (loss) for the quarter, tax expenses, finance costs, depreciation and amortization expense, fair value changes to financial instruments, share of profit/ (loss) of associates and exceptional items.

\*\*Adjusted PAT is calculated as the profit for the quarter plus fair value changes to financial instruments.

^Put Option was removed on May 29<sup>th</sup> 2024 – consequently terms referring to adjusted may be used interchangeably with words without adjusted for numbers referring to Q2 and onwards

#### **Consolidated Quarterly Performance Highlights (1/2)**



(1) Adjusted EBITDA = Profit before tax + fair value changes to financial instrument + finance cost + depreciation and amortization
 (2) Adjusted PAT = PAT + Fair value changes to financial instrument, (3) Adjusted Equity = Equity attributable to equity holders of the parent + Put option liability
 (4) Working capital = Debtors + Stock - Creditors; Q1 working capital was 8,814 Mn

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#### **Consolidated Quarterly Performance Highlights (2/2)**



(1) Adjusted EBITDA = Profit before tax + fair value changes to financial instrument + finance cost + depreciation and amortization
 (2) Adjusted PAT = PAT + Fair value changes to financial instrument, (3) Adjusted Equity = Equity attributable to equity holders of the parent + Put option liability
 (4) Working capital = Debtors + Stock - Creditors; Q1 working capital was 8,814 Mn

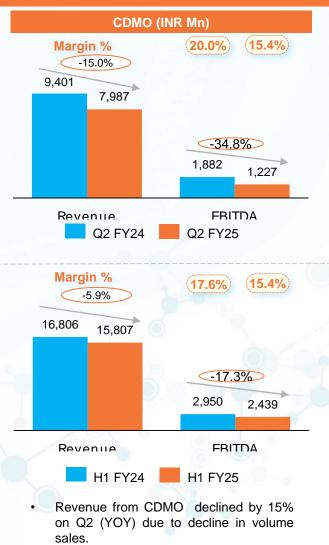


#### **Consolidated Half Yearly Performance Highlights**

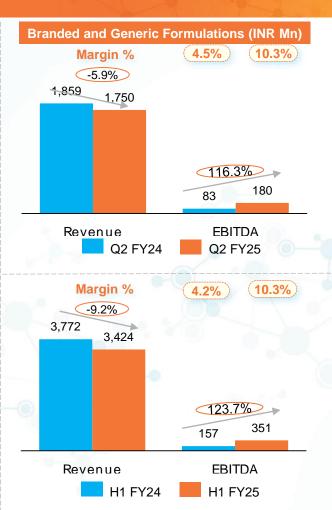


(1) Adjusted EBITDA = Profit before tax + fair value changes to financial instrument + finance cost + depreciation and amortization (2) Adjusted PAT = PAT + Fair value changes to financial instrument,

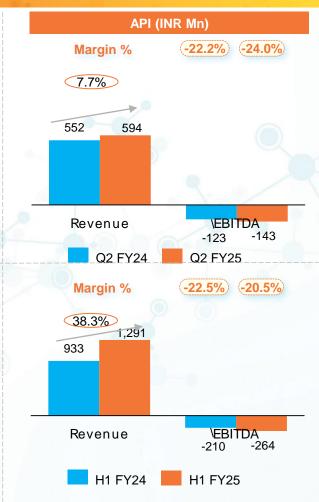
#### **Segmental Financials**



- Q2 EBITDA margins appear lower as there was a significant R&D income last year
- When compared to Q1, Q2 margins were similar.



- Focus on consolidating trade generics business along with continued performance in Branded and export segments leading to margin improvement to 10.3% from 4.5%.
- Revenue decline due to conscious reduction in the trade generics segment.



- Revenue continues to grow driven by higher volume sales
- Ebitda Margins impacted due to continued pressure on API prices.



#### **Summary Profit and Loss Statement**

P/L (Rs Mn)	Q2 FY 25	Q1 FY 25	Q2 FY 24	H1 FY 25	H1 FY 24
Revenue	10,331	10,191	11,813	20,522	21,511
Other Income	135	65	68	200	149
Total income	10,466	10,257	11,880	20,722	21,660
COGS	5,960	5,960	7,017	11,920	12,952
Employee Cost	1,801	1,762	1,639	3,563	3,204
Other Exp	1,358	1,227	1,354	2,586	2,553
Adj EBIDTA	1,347	1,307	1,871	2,654	2,951
Adj EBIDTA Margin	12.9%	12.7%	15.8%	12.8%	13.6%
Dep	349	341	304	689	601
Finance Cost	119	130	137	249	258
Exceptional Item	-37		274	-37	272
Adj PBT	916	836	1,156	1,752	1,820
Тах	249	263	544	512	831
Adj PAT	667	573	612	1,240	989
Adj PAT Margin	6.4%	5.6%	5.2%	6.0%	4.6%

(1) Adj EBITDA = Profit before tax + fair value changes to financial instrument + finance cost + depreciation and amortization (2) Adj PAT = PAT + Fair value changes to financial instrument, (3) <math>Adj PBT = PBT + Fair value changes to financial instrument

#### **Summary Segmental Statement**

Segmental (Rs Mn)	Q2 FY 25	Q1 FY 25	Q2 FY 24	H1 FY 25	H1 FY 24
CDMO					
Revenue	7,987	7,820	9,401	15,807	16,806
EBITDA	1,227	1,212	1,882	2,439	2,950
EBIDTA Margin	15.4%	15.5%	20.0%	15.4%	17.6%
		200	. %-4		2-1
API		-			
Revenue	594	697	552	1,291	933
EBITDA	-143	-122	-123	-264	-210
EBIDTA Margin	-24.0%	-17.4%	-22.2%	-20.5%	-22.5%
			· · · /		
Branded and Generic Formulation	Ô.				
Revenue	1,750	1,674	1,859	3,424	3,772
EBITDA	180	171	83	351	157
EBIDTA Margin	10.3%	10.2%	4.5%	10.3%	4.2%

(1) Revenue = Revenue from external customers; (2) EBIDTA = sum of profit/ (loss) before tax, exceptional items, finance costs, fair value changes to financial instruments and depreciation and amortisation expense



# **Summary Balance Sheet Statement**

Liabilities(Rs Mn)	Sept 2024	March 2024	Assets (Rs Mn)	Sept 2024	March 2024	
Total Equity	28,470	7,205	Non Current Assets	16,468	15,755	
Equity Share Capital	306	286	Property, plant and equipment 11,35		10,649	
Other Equity	28,029	6,809	Right-of-use assets	1,137	1,172	
Non Controlling Interest	135	110	Capital work in progress	1,635	1,951	
Non Current Liabilities	1,905	15,853	Goodwill	21	21	
Borrowings	492	783	Other Intangible Assets*	60	69	
Lease Liabilities	653	679	Financial Assets	364	316	
Other Financial Liabilities	330	13,959	Non-current tax assets (net)	102	100	
Provisions	334	310	Deferred tax assets	1,122	1,231	
Deferred Tax Liability	96	122	Other non-current assets	672	247	
Current Liability	12,329	12,106	Current Assets	26,236	19,408	
Borrowings	4,100	4,133	Inventories	6,596	6,304	
Lease Liabilities	60	58	Trade receivables	9,493	8,338	
Trade Payables	6,069	5,321	Cash and Cash equivalents	4,820	1,110	
Other Financial Liability	928	1,581	Bank balance	3,130	1,660	
Other Current Liability	417	432	Other Financial Asset	293	233	
Provisions	616	566	Current-tax asset (net)	19	· · · · ·	
Current Tax Liability (net)	139	14	Other Current Asset	1,885	1,762	
			Asset held for Sale	-	1	
Total Equity and Liabilities	42,704	35,164	Total Assets	42,704	35,164	



\*Includes Intangible assets under development

# **Summary Cash flow statement**

Cash flow (Rs Mn)	H1 FY 25	H1 FY 24
Net profit before Tax	1,791	-717
Add/Less: Non cash adjustments	811	3,662
Working Capital changes	-1,568	-1,984
Cash generated from operations	1,033	961
Direct taxes Paid (net)	-325	-328
Net cash flow generated from operating activities	708	633
Net Purchase of property, plant and equipment & intangible assets	-1,478	-1,136
Other Investing Activity	-1,360	-197
Net cash flow used in investing activities	-2,837	-1,334
Proceeds from issue of shares	6,374	
Change in borrowing	-258	1,670
Other Investing activities	-277	-309
Net cash flow generated form financing activities	5,838	1,361
Net Increase in cash and cash equivalents	3,709	660
Cash and cash equivalents as at the beginning of the period	1,110	516
Cash and cash equivalents as at the end of the period	4,820	1,176



\*Includes Intangible assets under development

#### **Key Performance Indicators (KPIs)**

	Financial KPIs	Unit	Quarter ended			Half year ended		Year ended	
3. NO.		Onit	30-Sep-24	30-Jun-24	30-Sep-23	30-Sep-24	30-Sep-23	31-Mar-24	
(a)	Revenue from operations	(₹ in million)	10,330.87	10,191.13	11,812.52	20,522.00	21,511.38	41,781.82	
(b)	EBITDA <sup>(1)</sup>	(₹ in million)	1,346.55	1,345.63	1,586.06	2,692.18	414.31	1,570.10	
(c)	EBITDA margin <sup>(2)</sup>	%	12.87%	13.12%	13.35%	12.99%	1.91%	3.73%	
(d)	EBIT <sup>(3)</sup>	(₹ in million)	997.90	1,004.99	1,281.85	2,002.89	-187.07	313.70	
(e)	EBIT margin <sup>(4)</sup>	%	9.54%	9.80%	10.79%	9.67%	-0.86%	0.74%	
(f)	Profit for the period/year	(₹ in million)	666.51	612.08	326.88	1,278.59	(1,547.39)	7.90	
(g)	Profit after tax margin <sup>(5)</sup>	%	6.37%	5.97%	2.75%	6.17%	-7.14%	0.02%	
(h)	Fixed asset turnover ratio <sup>(6)</sup> *	Times	0.79	0.80	1.04	1.57	1.89	3.30	
(i)	Debt-equity ratio <sup>(7)</sup>	Times	0.16	0.25	1.26	0.16	1.26	0.69	
(j)	Return on equity <sup>(8)</sup> *	%	2.34%	2.86%	5.75%	4.49%	-27.23%	0.11%	
(k)	Return on capital employed <sup>(9)</sup> *	%	3.98%	4.26%	12.57%	7.99%	-1.83%	3.37%	
(I)	Segment results before depreciation*	(₹ in million)					× .		
	- CDMO	6.0	1,227.13	1,211.54	1,881.95	2,438.67	2,950.39	4,866.92	
	- API		-142.85	-121.60	-122.70	-264.45	-210.48	-455.14	
	- Branded & Generic Formulations		180.06	171.16	83.23	351.22	157.04	590.58	
(m)	Segment results before depreciation margin <sup>(10)</sup> *	%							
	- CDMO		15.36%	15.49%	20.02%	15.43%	17.56%	14.90%	
-/-	- API		-24.04%	-17.45%	-22.23%	-20.48%	-22.55%	-21.42%	
	- Branded & generic formulations		10.29%	10.22%	4.48%	10.26%	4.16%	8.45%	
(n)	Adjusted EBITDA <sup>(11)#</sup>	(₹ in million)	1,346.55	1,306.96	1,871.22	2,653.51	2,950.77	5,147.84	
(o)	Adjusted EBITDA margin <sup>(12)</sup>	%	12.87%	12.74%	15.75%	12.81%	13.62%	12.22%	
(p)	Adjusted EBIT <sup>(13)#</sup>	(₹ in million)	997.90	966.32	1,567.01	1,964.22	2,349.39	3,891.44	
(q)	Adjusted EBIT margin <sup>(14)</sup>	%	9.54%	9.42%	13.19%	9.48%	10.85%	9.24%	
(r)	Adjusted Return on equity <sup>(15)#</sup> *	%	2.34%	2.67%	3.35%	4.36%	5.41%	17.19%	
(s)	Adjusted Return on Capital employed <sup>(16)#</sup> *	%	3.98%	4.10%	6.87%	7.84%	10.30%	16.94%	

\*not annualized for quarters ended 30 Sep 2024, 30 June 2024, 30 Sep 2023 and half year ended 30 Sep 2024 and 30 Sep 2023.

# Calculated without considering the computation of fair value of the put option liability. The Put option liability arose as a result of buyback obligation on account of certain exit rights granted to Ruby QC Investment Holdings Pte. Ltd. by our Company, under the shareholder agreement, dated October 3, 2019, entered among our Company and the Promoters. This put option liability or the buyback obligation is recognised as a financial liability and is re-measured at each accounting date and has been recognized as fair value changes to the financial instrument in the Consolidated Financial Information in accordance with Ind AS 109 "Financial Instruments' applicable to our Company. On May 29, 2024, Ruby QC Investment Holdings Pte. Ltd. waived its exit right, which required our Company to buy back the Equity Shares held by Ruby QC Investment Holdings Pte. Ltd., or any portion thereof, in accordance with applicable law.



#### **Key Performance Indicators (cont'd)**

#### Notes:

- (1) EBITDA refers to sum of EBIT and depreciation and amortization expense.
- (2) EBITDA margin is calculated as EBITDA divided by total income.
- (3) EBIT refers to earnings before interest and tax, calculated as the sum of restated profit/(loss) before share of profit/(loss) of associates and exceptional items for the quarter/ year, and finance costs.
- (4) EBIT margin is calculated as EBIT divided by total income.
- (5) Profit after tax margin is calculated as the percentage of restated profit after tax for the quarter/ year divided by total income.
- (6) Fixed asset turnover ratio is calculated as revenue from operations divided by fixed assets at the end of the quarter/year. Fixed assets includes Property, plant and equipment, Capital work-in-progress, Other intangible assets and Intangible assets under development.
- (7) Debt-equity ratio is calculated by dividing total debt (including both current and non-current borrowings) by equity attributable to equity holders of the parent.
- (8) Return on equity is calculated by dividing restated profit for the quarter/ year by total equity.
- (9) Return on Capital Employed is calculated as EBIT divided by capital employed (i.e. sum of total equity and net debt). Net debt is calculated as total debt (including both current and non-current borrowings) less cash and cash equivalent, bank balance other than cash and cash equivalents and fixed deposits with remaining maturity of more than 12 months.
- (10) Segment results before depreciation margin is calculated as segment results before depreciation from each segment divided by revenue from operations from that segment.
- (11) Adjusted EBITDA is calculated as the sum of restated profit for the quarter/ year, tax expenses, finance costs, depreciation and amortization expense, fair value changes to financial instruments, share of profit/ (loss) of associates and exceptional items.
- (12) Adjusted EBITDA margin is calculated as Adjusted EBITDA divided by total income.
- (13) Adjusted EBIT is calculated as the sum of our restated profit/(loss) before share of profit/(loss) of associates and exceptional items for the quarter/ year, finance costs and fair value changes to financial instruments.
- (14) Adjusted EBIT margin is calculated as Adjusted EBIT divided by total income.
- (15) Adjusted return on equity is calculated by dividing the sum of profit after tax for the quarter/ year and fair value changes to financial instrument by the sum of total equity and put option liability
- (16) Adjusted return on capital employed is calculated as Adjusted EBIT divided by capital employed (i.e. sum of total equity, net debt and put option liability). Net debt is calculated as total debt (including both current and non-current borrowings) less cash and cash equivalent, bank balances other than cash and cash equivalents and fixed deposits with remaining maturity of more than 12 months.

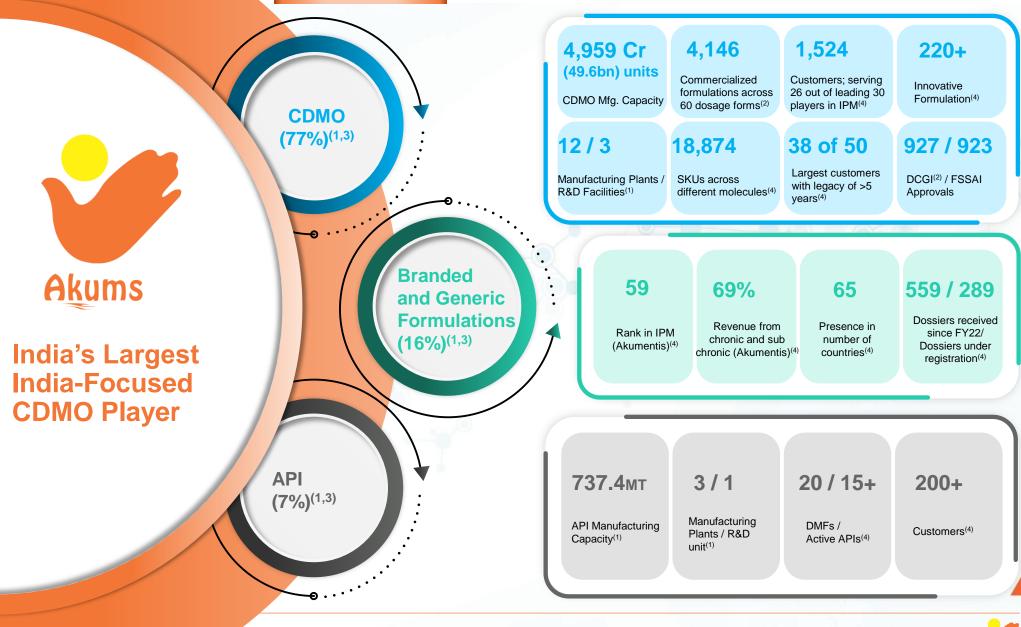


The Company successfully got listed on 6 August 2024. Post listing, the Company received Rs. 6,373.70 million (net of offer expenses borne by Company) to be spent as mentioned.

Purpose of Funds		Amount (in million)	Amount Utilised (in million)	Remaining Amount (in million)
Loan repayment	Akums	1,599.10	1,599.10	-
	Subsidiaries	2,270.90	-	2,270.90
General corporate purpose		1,675.00	619.93	1,055.07
Incremental working capital funding		550.00	-	550.00
Inorganic acquisition		278.70	-	278.70
Total funds		6,373.70	2,219.03	4,154.67



Akums has a **strategic presence across the pharmaceutical value chain** driven by large R&D and manufacturing capabilities which reflects in the diverse and longstanding client relationships.



Note: Figures and percentages rounded off to nearest 0 decimal; any discrepancies in any table between the total and the sums of the amounts listed are due to rounding off (1) For Q1 FY25 (2) Cumulative since commencement of operations till FY24 (3) % of group consolidated revenue (4) For FY 24

# Two Decades' Legacy of Expertise, Experience and Trust

	2004–2010		2010-2	2021		2021 – 2024	
	Build		Strengthen				
<ul> <li>Incorporated in April 2004</li> <li>Set up of first plant for oral solid dosage form in Haridwar</li> </ul>		of first plant for oral Cosmetics and Dermatology		<ul> <li>In Nov 2019, Quadria Capital<sup>(3)</sup> bought a minority stake (15.09%) in the company</li> <li>Acquired Parabolic Drugs to venture into API</li> </ul>			
	2004	201	0-13	20	19-21		
		1					
	2005-05		201	4-18		2022-24	

Note: (1) Akumentis Healthcare Limited (2) Malik Lifesciences Private Limited (3) Ruby QC Investment Holdings Pte. Ltd. (4) Pure and Cure Healthcare Private Limited (5) Maxcure Nutravedics Limited (5) Akums Lifesciences Limited (6) 11 operational and 1 upcoming CDMO facilities

# Akums has a right to win in a large pharma opportunity

Largest India Focused CDMO with diverse client base

Comprehensive Offerings With Advanced Manufacturing Capabilities

Large and Growing R&D Capabilities Across Product Portfolio

Strategic Presence Across the Pharmaceutical Value Chain

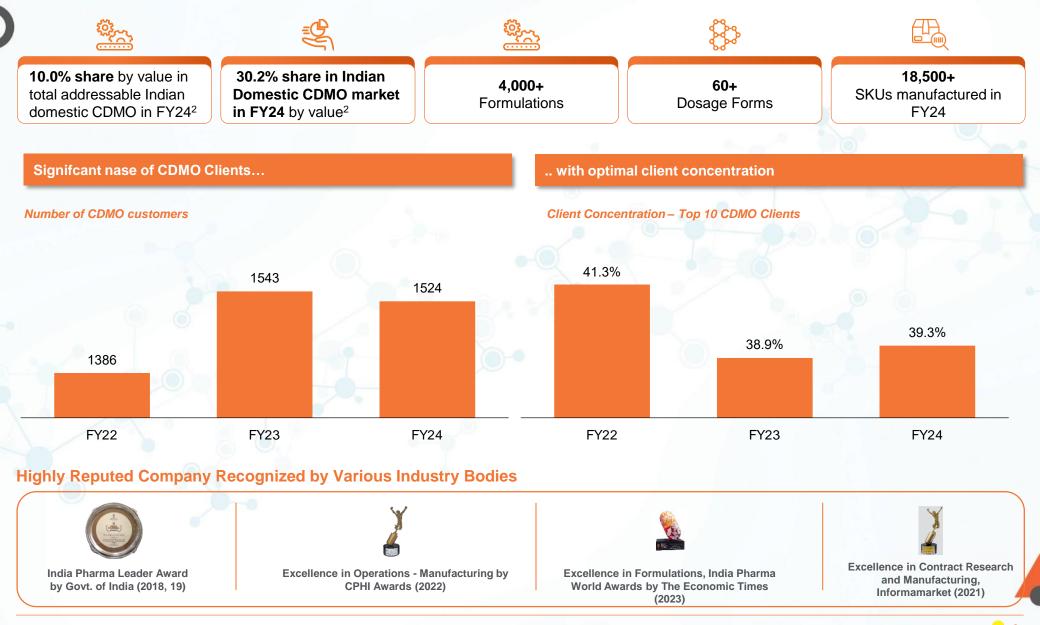
Experienced Board with a Proven Track Record

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# **1** Largest India Focused CDMO<sup>1</sup> with diverse client base



Note: 1. In terms of revenue, production capacity and clients served in FY23 2: As per F&S Report

# **2** Technologically Advanced Manufacturing Capabilities

AKUMS	Location	Year	Annual Capacity (Cr units)	Dosage Forms	Key Accreditations <sup>1</sup>
1	Haridwar	2004	649	Oral Solids	
2	Haridwar	2007	15	Oral Liquids	
3	Haridwar	2007	39	Sterile Preparations	GMP NSF International
4	Haridwar	2010	244	Hormonal – Oral, Injectables and Topicals	
5	Haridwar	2010	6	Dermatology and Cosmetics	PIELIPPIES PIELIPPIES
6	Haridwar	2010	252	Ayurvedic / Nutraceuticals	EFDA
	Haridwar	2014	2,603	Oral Solids, Oral Liquids, Topical & Sterile Preparations	የኢትዮጵያ ምግብና መድኃኒት ባስሥልጣን ETHIOPIAN FOOD & DRUG AUTHORITY
	Haridwar	2014	732	β-lactam anti-infective	BOY IA-
9	Kotdwar	2021	17	Penam anti-infective	MUSTRY OF HEALTH
10	Baddi	2023	368	Oral Solids, Oral Liquids	CERTIFIED UGANDA
11	Haridwar	2024	36	Sterile Preparations	9001:2015
	Baddi	-	-	-	Safe Drugs Save Lives

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Note: ((1) Received by some / all of our CDMO facilities

# **3** Extensive R&D Capabilities Across Product Portfolio

R&D Capabilities	Innovative In-	-house Technologies	
4 R&D Centers across formulations and API, 2 DSIR approved <sup>1</sup>	FAST ABSOL Technology	Technölogy	Aquaject
R&D scientists with 300+ doctorates and post-graduates <sup>1</sup>		nanče Technology	
925 DCGI approvals <sup>1</sup> , along with			evt
923 FSSAI approvals	DO WEL Technology		S-TAB
Patent applications filed, 5 already granted <sup>2</sup>		EntroSeal	Kurafast Technology
R&D Expenditure (INR Cr.)		UHVM PECHNOLOGY	
Revenue 1.9% 2.7% 2.7%	sportine	Xanlong(	
98 112	Emulsol		SMPR
FY22 FY23 FY24			

### 4 Strategic Presence Across the Pharmaceutical Value Chain

In addition to the CDMO Business, Akums is also engaged in manufacturing and sale of Branded Formulations, Trade Generics and APIs across domestic and overseas market



Inorganic expansion into API manufacturing through acquisition of facilities in 2021

15+ APIs across k	peta lactams and gene	eral APIs	200+ ci	ustomers	20 Active DMFs	
	Production Blocks	Capacity		Facility Description		
Derabassi, Punjab	6	557	МТ	Beta lactam range		
Lalru, Punjab	3	180	мт	General Range of APIs		
Barwala, Haryana	1	0.38	МТ	HPAPI, Oncology and other high p	potent APIs	



Note: (1) As of per Pharmarack, MAT March 2024

# **5** Experienced Board Directors of Board



Sanjeev Jain Managing Director

- · Co-founder and promoter
- Extensive experience in Indian CDMO pharma industry



Sandeep Jain Managing Director

- · Co-founder and promoter
- Extensive experience in establishing and running large scale pharma manufacturing operations
- B.Com from University of Delhi



Sanjay Sinha Whole Time Director

- Over 4 decades of experience in formulation operations
- Previously with IPCA as President, Operations (Formulations)
- B.Pharma and M.Pharma



Sunil Kumar Thakur Non-Executive Director

- Partner at Quadria Capital and cofounder of Healthquad Capital
- Member CII' National Committee
   on Pharma; member governing
   council of NATHEALTH
- Over 2 decades in private equity and investment banking



Kewal Kundanlal Handa Independent Director

- Served as director of Pfizer India
- Appointed as Chairman<sup>(2)</sup> of Union Bank of India
- Director with Borosil and Borosil Scientific<sup>(2)</sup>



Satwinder Singh Independent Director

- Past chairman of Expert Group on Secretarial Standards and Secretarial Standards Committee
- Past Chairman of NCLT/NCLAT Taskforce



Matangi Gowrishankar Independent Director

- Previously associated with BP India, Cummins India and International Computers India
- Director with Cyient, IDFC First, Gabriel India<sup>(3)</sup>



Nand Lal Kalra Independent Director

 Over 36 years of experience in Income Tax Appellate Tribunal<sup>(4)</sup>

Akums

Note: (1) non-official director and non-executive chairman (2) Borosil Limited and Borosil Scientific Limited (3) Cyient Limited, Gabriel India Limited, IDFC First Bank Limited (4) over 36 years of experience as Accountant member of the Income Tax Appellate Tribunal as an Income Tax Officer (with Commissioner of Income Tax being his last held position)

