

AKUMS DRUGS & PHARMACEUTICALS LIMITED

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Ref: Akums/Exchange/2024-25/33

November 11, 2024

To. **The Listing Department National Stock Exchange of India Ltd** Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (E), Mumbai - 400 051

To. The Listing Department **BSE Limited** Rotunda Building, Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai -400 001

Symbol: AKUMS **Scrip Code: 544222**

Sub: Intimation of Schedule of the Analysts/Investor Meet (group meet).

Respected Sir/Madam,

This is to inform you that pursuant to regulation 30 read with Part A of Schedule III of SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, Akums Drugs & Pharmaceuticals Limited will be hosting analysts/investor meet (group meet) on Thursday, November 14, 2024 at Mumbai (India).

Further, in compliance of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a copy of investor presentation is enclosed herewith.

A copy of this disclosure is being updated on website of the Company at www.akums.in

This is for your information and records.

Thanking You

For Akums Drugs and Pharmaceuticals Limited

Dharamvir Malik Company Secretary & Compliance Officer



ISO 9001: 2015 ISO 14001: 2015

ISO 17025: 2005 (NABL)

WHO-GMF US: NSF HACCP









Investor Presentation

November 2024

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Safe Harbour

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Managing Directors' Message



We take pleasure in declaring the Q2 results of the company and thank all the stakeholders and shareholders for there continued support to the company.

We continue to serve over 1,500 clients annually, a testament of our wide range of product basket, robust manufacturing processes, world class quality systems, efficient supply chain and dedicated R&D efforts.

Q2 was a challenging quarter faced with continued sluggish demand, despite that the company was able to grow on QoQ basis at revenue, EBITDA and PAT levels. The comparison of this quarter vs prior year quarter is differentiated by R&D project income which was exceptionally high last quarter.

Short term volatility apart, we continue to see strong secular demand for outsourced drug development and manufacturing. This is central to our clients' ability to compete in a dynamic environment. We continue to invest in building world-class capabilities to help our clients launch new formulations and therapies, and drive their growth.

We continue to focus on increasing our plant utilizations, expanding our portfolio of innovative products, bringing efficiencies in our API business and drive the overall business growth. The company is taking concrete measures to further strengthen its market position in the Indian CDMO space as well as position itself at the global level.

- Sanjeev Jain and Sandeep Jain





Key Highlights – September 2024

Adjusted EBITDA* declined to Rs. 1,347 mn (12.9%) from Rs. 1,871 mn (15.8%) ,gross margins however, improved to 42.3% from 40.6% on YoY basis

Adjusted PAT** increased to Rs. 667 mn (6.4%) from Rs. 612 mn (5.2%) YoY basis

Company became Cash surplus on a consolidated basis with surplus at 3,406 million as on September 30th 2024

Cash flow from operations for H/E Sept 2024 is Rs. 708.18 mn (Rs. 632.57 mn) while Free cash flows ended at Rs. -645.57 mn (-ve Rs. 378.49 mn) on YOY basis

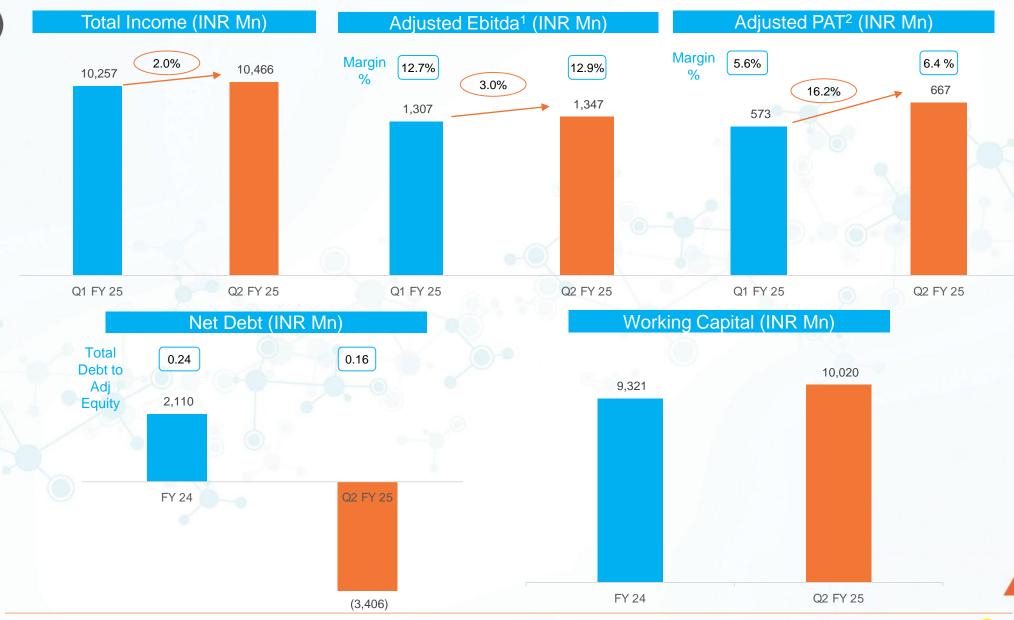
EBITDA for CDMO (constituting 77% of revenue) decreased to Rs. 1,227 mn (15.4%) from Rs. 1,882 mn (20.0%) on YoY basis

^{*}Adjusted EBITDA has been calculated as the sum of restated profit/ (loss) for the quarter, tax expenses, finance costs, depreciation and amortization expense, fair value changes to financial instruments, share of profit/ (loss) of associates and exceptional items.

^{**}Adjusted PAT is calculated as the profit for the quarter plus fair value changes to financial instruments.

[^]Put Option was removed on May 29th 2024 – consequently terms referring to adjusted may be used interchangeably with words without adjusted for numbers referring to Q2 and onwards

Consolidated Quarterly Performance Highlights (1/2)



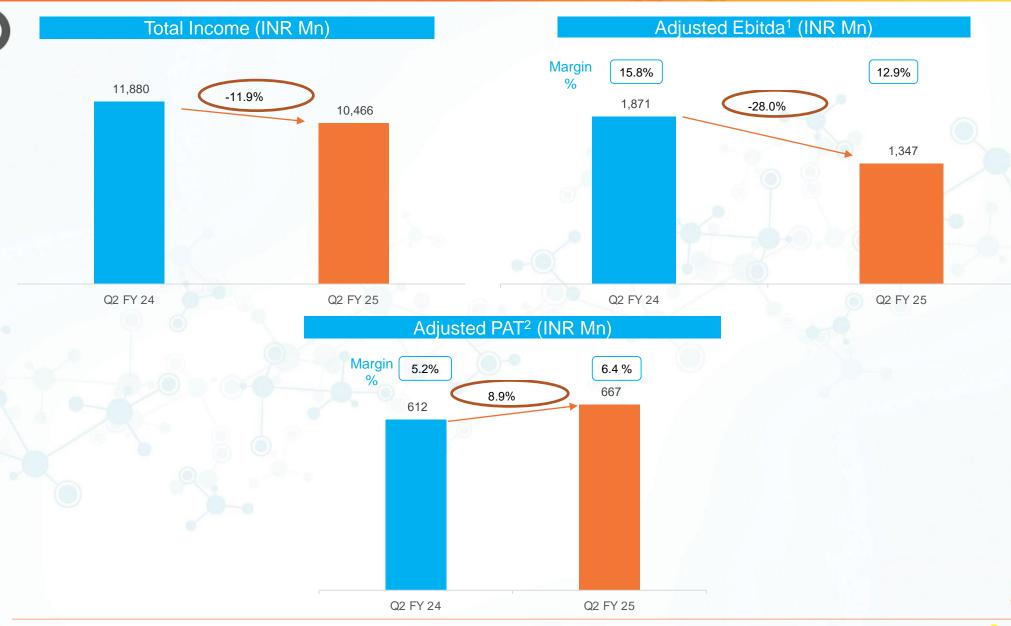
⁽¹⁾ Adjusted EBITDA = Profit before tax + fair value changes to financial instrument + finance cost + depreciation and amortization

⁽²⁾ Adjusted PAT = PAT + Fair value changes to financial instrument, (3) Adjusted Equity = Equity attributable to equity holders of the parent + Put option liability





Consolidated Quarterly Performance Highlights (2/2)



 $^{(1) \} Adjusted \ EBITDA = Profit \ before \ tax + fair \ value \ changes \ to \ financial \ instrument + finance \ cost + depreciation \ and \ amortization$

⁽²⁾ Adjusted PAT = PAT + Fair value changes to financial instrument, (3) Adjusted Equity = Equity attributable to equity holders of the parent + Put option liability





Consolidated Half Yearly Performance Highlights

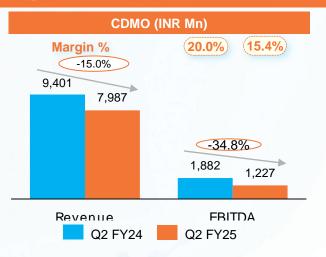


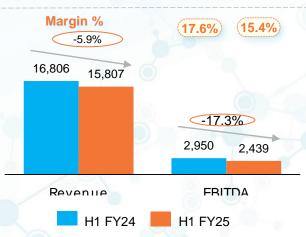
 $^{(1) \} Adjusted \ EBITDA = Profit \ before \ tax + fair \ value \ changes \ to \ financial \ instrument + finance \ cost + depreciation \ and \ amortization$



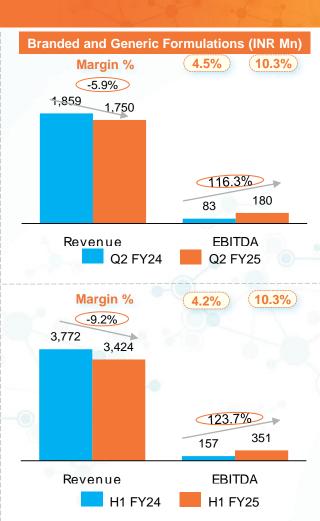


Segmental Financials

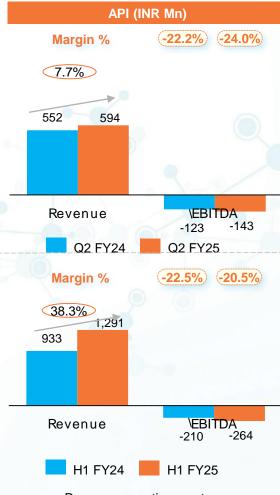




- Revenue from CDMO declined by 15% on Q2 (YOY) due to decline in volume sales.
- Q2 EBITDA margins appear lower as there was a significant R&D income last year
- When compared to Q1, Q2 margins were similar.



- Focus on consolidating trade generics business along with continued performance in Branded and export segments leading to margin improvement to 10.3% from 4.5%.
- Revenue decline due to conscious reduction in the trade generics segment.



- Revenue continues to grow driven by higher volume sales
- Ebitda Margins impacted due to continued pressure on API prices.



Summary Profit and Loss Statement

P/L (Rs Mn)	Q2 FY 25	Q1 FY 25	Q2 FY 24	H1 FY 25	H1 FY 24
Revenue	10,331	10,191	11,813	20,522	21,511
Other Income	135	65	68	200	149
Total income	10,466	10,257	11,880	20,722	21,660
COGS	5,960	5,960	7,017	11,920	12,952
Employee Cost	1,801	1,762	1,639	3,563	3,204
Other Exp	1,358	1,227	1,354	2,586	2,553
Adj EBIDTA	1,347	1,307	1,871	2,654	2,951
Adj EBIDTA Margin	12.9%	12.7%	15.8%	12.8%	13.6%
Dep	349	341	304	689	601
Finance Cost	119	130	137	249	258
Exceptional Item	-37		274	-37	272
Adj PBT	916	836	1,156	1,752	1,820
Tax	249	263	544	512	831
Adj PAT	667	573	612	1,240	989
Adj PAT Margin	6.4%	5.6%	5.2%	6.0%	4.6%

⁽¹⁾ Adj EBITDA = Profit before tax + fair value changes to financial instrument + finance cost + depreciation and amortization
(2) Adj PAT = PAT + Fair value changes to financial instrument, (3) Adj PBT = PBT + Fair value changes to financial instrument



Summary Segmental Statement

Segmental (Rs Mn)	Q2 FY 25	Q1 FY 25	Q2 FY 24	H1 FY 25	H1 FY 24
СОМО	-97 ,711				
Revenue	7,987	7,820	9,401	15,807	16,806
EBITDA	1,227	1,212	1,882	2,439	2,950
EBIDTA Margin	15.4%	15.5%	20.0%	15.4%	17.6%
		3			D.
API					
Revenue	594	697	552	1,291	933
EBITDA	-143	-122	-123	-264	-210
EBIDTA Margin	-24.0%	-17.4%	-22.2%	-20.5%	-22.5%
			V /		
Branded and Generic Formulation					
Revenue	1,750	1,674	1,859	3,424	3,772
EBITDA	180	171	83	351	157
EBIDTA Margin	10.3%	10.2%	4.5%	10.3%	4.2%



⁽¹⁾ Revenue = Revenue from external customers; (2) EBIDTA = sum of profit/ (loss) before tax, exceptional items, finance costs, fair value changes to financial instruments and depreciation and amortisation expense

Summary Balance Sheet Statement

Liabilities(Rs Mn)	Sept 2024	March 2024	Assets (Rs Mn)	Sept 2024	March 2024
Total Equity	28,470	7,205	Non Current Assets	16,468	15,755
Equity Share Capital	306	286	Property, plant and equipment	11,355	10,649
Other Equity	28,029	6,809	Right-of-use assets	1,137	1,172
Non Controlling Interest	135	110	Capital work in progress	1,635	1,951
Non Current Liabilities	1,905	15,853	Goodwill	<u>21</u>	21
Borrowings	492	783	Other Intangible Assets*	60	69
Lease Liabilities	653	679	Financial Assets	364	316
Other Financial Liabilities	330	13,959	Non-current tax assets (net)	102	100
Provisions	334	310	Deferred tax assets	1,122	1,231
Deferred Tax Liability	96	122	Other non-current assets	672	247
Current Liability	12,329	12,106	Current Assets	26,236	19,408
Borrowings	4,100	4,133	Inventories	6,596	6,304
Lease Liabilities	60	58	Trade receivables	9,493	8,338
Trade Payables	6,069	5,321	Cash and Cash equivalents	4,820	1,110
Other Financial Liability	928	1,581	Bank balance	3,130	1,660
Other Current Liability	417	432	Other Financial Asset	293	233
Provisions	616	566	Current-tax asset (net)	19	
Current Tax Liability (net)	139	14	Other Current Asset	1,885	1,762
			Asset held for Sale	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	1_
Total Equity and Liabilities	42,704	35,164	Total Assets	42,704	35,164

^{*}Includes Intangible assets under development



Summary Cash flow statement

Cash flow (Rs Mn)	H1 FY 25	H1 FY 24	
Net profit before Tax	1,791	-717	
Add/Less: Non cash adjustments	811	3,662	
Working Capital changes	-1,568	-1,984	
Cash generated from operations	1,033	961	
Direct taxes Paid (net)	-325	-328	
Net cash flow generated from operating activities	708	633	
Net Purchase of property, plant and equipment & intangible assets	-1,478	-1,136	
Other Investing Activity	-1,360	-197	
Net cash flow used in investing activities	-2,837	-1,334	
Proceeds from issue of shares	6,374	2	
Change in borrowing	-258	1,670	
Other Investing activities	-277	-309	
Net cash flow generated form financing activities	5,838	1,361	
Net Increase in cash and cash equivalents	3,709	660	
Cash and cash equivalents as at the beginning of the period	1,110	516	
Cash and cash equivalents as at the end of the period	4,820	1,176	



^{*}Includes Intangible assets under development

Key Performance Indicators (KPIs)

e Nic	Financial KPIs	Unit	Quarter ended			Half year ended		Year ended	
5. NO.	Financial KPIS	Unit	30-Sep-24	30-Jun-24	30-Sep-23	30-Sep-24	30-Sep-23	31-Mar-24	
(a)	Revenue from operations	(₹ in million)	10,330.87	10,191.13	11,812.52	20,522.00	21,511.38	41,781.82	
(b)	EBITDA ⁽¹⁾	(₹ in million)	1,346.55	1,345.63	1,586.06	2,692.18	414.31	1,570.10	
(c)	EBITDA margin ⁽²⁾	%	12.87%	13.12%	13.35%	12.99%	1.91%	3.73%	
(d)	EBIT ⁽³⁾	(₹ in million)	997.90	1,004.99	1,281.85	2,002.89	-187.07	313.70	
(e)	EBIT margin ⁽⁴⁾	%	9.54%	9.80%	10.79%	9.67%	-0.86%	0.74%	
(f)	Profit for the period/year	(₹ in million)	666.51	612.08	326.88	1,278.59	(1,547.39)	7.90	
(g)	Profit after tax margin ⁽⁵⁾	%	6.37%	5.97%	2.75%	6.17%	-7.14%	0.02%	
(h)	Fixed asset turnover ratio (6)*	Times	0.79	0.80	1.04	1.57	1.89	3.30	
(i)	Debt-equity ratio ⁽⁷⁾	Times	0.16	0.25	1.26	0.16	1.26	0.69	
(j)	Return on equity ⁽⁸⁾ *	%	2.34%	2.86%	5.75%	4.49%	-27.23%	0.11%	
(k)	Return on capital employed ⁽⁹⁾ *	%	3.98%	4.26%	12.57%	7.99%	-1.83%	3.37%	
(1)	Segment results before depreciation*	(₹ in million)							
	- CDMO		1,227.13	1,211.54	1,881.95	2,438.67	2,950.39	4,866.92	
	- API		-142.85	-121.60	-122.70	-264.45	-210.48	-455.14	
	- Branded & Generic Formulations		180.06	171.16	83.23	351.22	157.04	590.58	
(m)	Segment results before depreciation margin (10)*	%							
	- CDMO	34.7	15.36%	15.49%	20.02%	15.43%	17.56%	14.90%	
	- API		-24.04%	-17.45%	-22.23%	-20.48%	-22.55%	-21.42%	
	- Branded & generic formulations	48 -	10.29%	10.22%	4.48%	10.26%	4.16%	8.45%	
(n)	Adjusted EBITDA ^{(11)#}	(₹ in million)	1,346.55	1,306.96	1,871.22	2,653.51	2,950.77	5,147.84	
(o)	Adjusted EBITDA margin ⁽¹²⁾	%	12.87%	12.74%	15.75%	12.81%	13.62%	12.22%	
(p)	Adjusted EBIT ^{(13)#}	(₹ in million)	997.90	966.32	1,567.01	1,964.22	2,349.39	3,891.44	
(q)	Adjusted EBIT margin ⁽¹⁴⁾	%	9.54%	9.42%	13.19%	9.48%	10.85%	9.24%	
(r)	Adjusted Return on equity ^{(15)#} *	%	2.34%	2.67%	3.35%	4.36%	5.41%	17.19%	
(s)	Adjusted Return on Capital employed (16)#*	%	3.98%	4.10%	6.87%	7.84%	10.30%	16.94%	

^{*}not annualized for quarters ended 30 Sep 2024, 30 June 2024, 30 Sep 2023 and half year ended 30 Sep 2024 and 30 Sep 2023.

[#] Calculated without considering the computation of fair value of the put option liability. The Put option liability arose as a result of buyback obligation on account of certain exit rights granted to Ruby QC Investment Holdings Pte. Ltd. by our Company, under the shareholder agreement, dated October 3, 2019, entered among our Company and the Promoters. This put option liability or the buyback obligation is recognised as a financial liability and is re-measured at each accounting date and has been recognized as fair value changes to the financial instrument in the Consolidated Financial Information in accordance with Ind AS 109 "Financial Instruments' applicable to our Company. On May 29, 2024, Ruby QC Investment Holdings Pte. Ltd. waived its exit right, which required our Company to buy back the Equity Shares held by Ruby QC Investment Holdings Pte. Ltd., or any portion thereof, in accordance with applicable law.



Key Performance Indicators (cont'd)

Notes:

- (1) EBITDA refers to sum of EBIT and depreciation and amortization expense.
- (2) EBITDA margin is calculated as EBITDA divided by total income.
- (3) EBIT refers to earnings before interest and tax, calculated as the sum of restated profit/(loss) before share of profit/(loss) of associates and exceptional items for the quarter/year, and finance costs.
- (4) EBIT margin is calculated as EBIT divided by total income.
- (5) Profit after tax margin is calculated as the percentage of restated profit after tax for the quarter/year divided by total income.
- (6) Fixed asset turnover ratio is calculated as revenue from operations divided by fixed assets at the end of the quarter/ year. Fixed assets includes Property, plant and equipment, Capital work-in-progress, Other intangible assets and Intangible assets under development.
- (7) Debt-equity ratio is calculated by dividing total debt (including both current and non-current borrowings) by equity attributable to equity holders of the parent.
- (8) Return on equity is calculated by dividing restated profit for the quarter/ year by total equity.
- (9) Return on Capital Employed is calculated as EBIT divided by capital employed (i.e. sum of total equity and net debt). Net debt is calculated as total debt (including both current and non-current borrowings) less cash and cash equivalent, bank balance other than cash and cash equivalents and fixed deposits with remaining maturity of more than 12 months.
- (10) Segment results before depreciation margin is calculated as segment results before depreciation from each segment divided by revenue from operations from that segment.
- (11) Adjusted EBITDA is calculated as the sum of restated profit for the quarter/ year, tax expenses, finance costs, depreciation and amortization expense, fair value changes to financial instruments, share of profit/ (loss) of associates and exceptional items.
- (12) Adjusted EBITDA margin is calculated as Adjusted EBITDA divided by total income.
- (13) Adjusted EBIT is calculated as the sum of our restated profit/(loss) before share of profit/(loss) of associates and exceptional items for the quarter/ year, finance costs and fair value changes to financial instruments.
- (14) Adjusted EBIT margin is calculated as Adjusted EBIT divided by total income.
- (15) Adjusted return on equity is calculated by dividing the sum of profit after tax for the quarter/ year and fair value changes to financial instrument by the sum of total equity and put option liability
- (16) Adjusted return on capital employed is calculated as Adjusted EBIT divided by capital employed (i.e. sum of total equity, net debt and put option liability). Net debt is calculated as total debt (including both current and non-current borrowings) less cash and cash equivalent, bank balances other than cash and cash equivalents and fixed deposits with remaining maturity of more than 12 months.



IPO proceeds utilization

The Company successfully got listed on 6 August 2024. Post listing, the Company received Rs. 6,373.70 million (net of offer expenses borne by Company) to be spent as mentioned.

Purpose of Funds		Amount (in million)	Amount Utilised (in million)	Remaining Amount (in million)
Loan repayment	Akums	1,599.10	1,599.10	-
	Subsidiaries	2,270.90	-	2,270.90
General corporate purpose		1,675.00	619.93	1,055.07
Incremental working capital funding		550.00	-	550.00
Inorganic acquisition		278.70	-	278.70
Total funds		6,373.70	2,219.03	4,154.67



Akums has a strategic presence across the pharmaceutical value chain driven by large R&D and manufacturing capabilities which reflects in the diverse and longstanding client relationships. 4,959 Cr 4,146 1,524 220+ (49.6bn) units Commercialized Customers; serving Innovative formulations across 26 out of leading 30 CDMO Mfg. Capacity Formulation⁽⁴⁾ 60 dosage forms(2) players in IPM(4) **CDMO (77%)**(1,3) 12/3 18,874 38 of 50 927 / 923 Largest customers DCGI(2) / FSSAI Manufacturing Plants / SKUs across with legacy of >5 R&D Facilities(1) different molecules(4) Approvals vears(4) **Branded Akums** 59 69% 65 559 / 289 and Generic **Formulations** Dossiers received Revenue from Presence in Rank in IPM since FY22/ **(16%)**^(1,3) chronic and sub number of (Akumentis)(4) Dossiers under **India's Largest** chronic (Akumentis)(4) countries(4) registration(4) **India-Focused CDMO Player API** 3/1 737.4_{MT} 20 / 15+ 200+ **(7%)**(1,3) Manufacturing **API Manufacturing** DMFs / Customers(4) Plants / R&D Capacity⁽¹⁾ Active APIs(4) unit⁽¹⁾ Note: Figures and percentages rounded off to nearest 0 decimal; any discrepancies in any table between the total and the sums of the amounts listed are due to rounding off



Two Decades' Legacy of Expertise, Experience and Trust

2004-2010 2010-2021 2021 - 2024Strengthen **Accelerate** Build Incorporated in April 2004 • In Nov 2019, Quadria Capital(3) Dedicated facilities for Hormones, **Cosmetics and Dermatology** bought a minority stake (15.09%) Set up of first plant for oral Launched Akumentis⁽¹⁾ to venture into in the company solid dosage form in Haridwar branded formulations · Acquired Parabolic Drugs to Introduced bi-layered and tablet venture into API -in-tablet Expanded into African markets Acquired Malik Lifesciences⁽²⁾ 2004 2010-13 2019-21 2005-09 2014-18 2022-24 · Established dedicated Expanded into Asian markets Plant 1 & Plant 3 accredited by EUmanufacturing site for Oral Liquid **GMP** thus qualifying for European Acquired Pure & Cure Healthcare⁽⁴⁾ **Dosage & Sterile products exports** Established R&D lab in Mumbai to Established Maxcure Nutravedics Ltd. to • 3 more facilities added to reach 15 total venture into regulated market facilities (12 CDMO⁽⁶⁾ + 3 API) venture in nutraceuticals Received US-NSF Certification Listed on NSE and BSE in August 2024 for Maxcure Nutravedics⁽⁵⁾ facility



Akums has a right to win in a large pharma opportunity





1 Largest India Focused CDMO¹ with diverse client base



10.0% share by value in total addressable Indian domestic CDMO in FY24²



30.2% share in Indian Domestic CDMO market in FY24 by value²



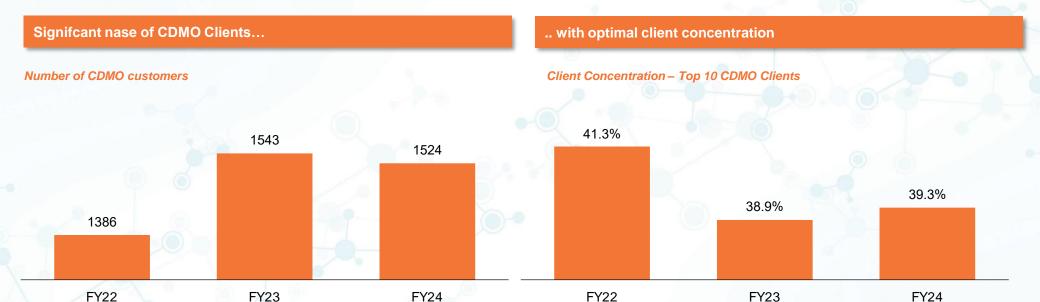
4,000+ Formulations



60+ Dosage Forms



18,500+ SKUs manufactured in FY24



Highly Reputed Company Recognized by Various Industry Bodies



India Pharma Leader Award by Govt. of India (2018, 19)



Excellence in Operations - Manufacturing by CPHI Awards (2022)



Excellence in Formulations, India Pharma World Awards by The Economic Times (2023)



Excellence in Contract Research and Manufacturing, Informamarket (2021)



2: As per F&S Report



2 Technologically Advanced Manufacturing Capabilities

AKUMS	Location	Year	Annual Capacity (Cr units)	Dosage Forms
1	Haridwar	2004	649	Oral Solids
2	Haridwar	2007	15	Oral Liquids
3	Haridwar	2007	39	Sterile Preparations
4	Haridwar	2010	244	Hormonal – Oral, Injectables and Topicals
5	Haridwar	2010	6	Dermatology and Cosmetics
6	Haridwar	2010	252	Ayurvedic / Nutraceuticals
7	Haridwar	2014	2,603	Oral Solids, Oral Liquids, Topical & Sterile Preparations
8	Haridwar	2014	732	β-lactam anti-infective
9	Kotdwar	2021	17	Penam anti-infective
10	Baddi	2023	368	Oral Solids, Oral Liquids
11	Haridwar	2024	36	Sterile Preparations
12 AKUMS	Baddi	-	-	-

Key Accreditations¹





















3 Extensive R&D Capabilities Across Product Portfolio

R&D Capabilities



R&D Centers across formulations and API, 2 DSIR approved¹

R&D scientists with 300+ doctorates and post-graduates¹



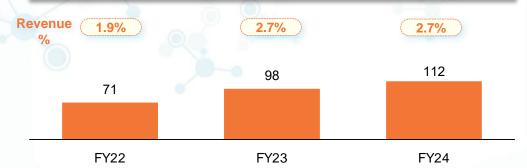
925

DCGI approvals¹, along with 923 FSSAI approvals

Patent applications filed, 5 already granted²



R&D Expenditure (INR Cr.)





Innovative In-house Technologies

















































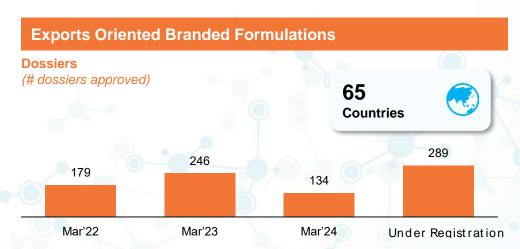




4 Strategic Presence Across the Pharmaceutical Value Chain

In addition to the CDMO Business, Akums is also engaged in manufacturing and sale of Branded Formulations, Trade Generics and APIs across domestic and overseas market





Inorganic expansion into API manufacturing through acquisition of facilities in 2021

15+ APIs across beta lactams and general APIs 200+ co			200+ customers	20 Active DMFs
	Production Blocks	Capacity	Facility Description	
Derabassi, Punjab	6	557 MT	Beta lactam range	
Lalru, Punjab	3	180 MT	General Range of APIs	
Barwala, Haryana	1	0.38 MT	HPAPI, Oncology and other	r high potent APIs



5 Experienced Board Directors of Board



Sanjeev Jain Managing Director

- · Co-founder and promoter
- Extensive experience in Indian CDMO pharma industry



Sandeep Jain
Managing Director

- · Co-founder and promoter
- Extensive experience in establishing and running large scale pharma manufacturing operations
- · B.Com from University of Delhi



Sanjay Sinha
Whole Time Director

- Over 4 decades of experience in formulation operations
- Previously with IPCA as President, Operations (Formulations)
- B.Pharma and M.Pharma



Sunil Kumar Thakur Non-Executive Director

- Partner at Quadria Capital and cofounder of Healthquad Capital
- Member CII' National Committee on Pharma; member governing council of NATHEALTH
- Over 2 decades in private equity and investment banking



Kewal Kundanlal Handa Independent Director

- · Served as director of Pfizer India
- Appointed as Chairman⁽²⁾ of Union Bank of India
- Director with Borosil and Borosil Scientific⁽²⁾



Satwinder Singh Independent Director

- Past chairman of Expert Group on Secretarial Standards and Secretarial Standards Committee
- Past Chairman of NCLT/NCLAT Taskforce



Matangi Gowrishankar Independent Director

- Previously associated with BP India, Cummins India and International Computers India
- Director with Cyient, IDFC First, Gabriel India⁽³⁾



Nand Lal Kalra
Independent Director

 Over 36 years of experience in Income Tax Appellate Tribunal⁽⁴⁾



